# 2018 PAC ... Salary Survey

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#### Introduction

The PAC Salary Survey is conducted annually by the Public Affairs Council in response to a demonstrated interest in compensation and job tasks for PAC practitioners. The survey is designed to collect, analyze and provide valid, reliable data on the current compensation levels for PAC positions.

Survey questionnaires were distributed via email and social media channels to the Council's PAC community in the late spring and early summer of 2018. Because PAC practitioners often have additional public affairs responsibilities, the questionnaire stated that it was to be completed only by individuals whose <u>PAC responsibilities account for at least 50 percent of their job time</u>. The survey asked respondents to provide base salary and percentage breakdown of job responsibilities, as well as bonus eligibility and bonus earned for fiscal year 2017. The survey also asked about the size of the PAC, supervisory roles, years of experience in the PAC field and additional job responsibilities. All survey responses are anonymous. A total of 135 PAC practitioners participated in this year's survey.

#### Methodology

This report provides summary statistics on compensation for PAC positions. The mean is an arithmetical average calculated by adding the figures in a set, then dividing the sum by the number of items in the set. For some questions, the data is presented in percentiles. The number reported in each percentile is the upper limit of that data set. The number noted for the 50<sup>th</sup> percentile is also the median.



### Trends in Time Spent on PAC Management

In 2017, the amount of time PAC professionals spent solely on PAC management and administration declined again for association professionals, but held steady for corporate PAC professionals and respondents as a whole.

Below are the median results for time spent working on PAC management (by organization type):

|                       | 2018 Median | 2017 Median | 2016 Median | 2015 Median |
|-----------------------|-------------|-------------|-------------|-------------|
| Corporate PAC Staff   | 50%         | 50%         | 60%         | 50%         |
| Association PAC Staff | 50%         | 58%         | 65%         | 55%         |
| All PAC Staff         | 50%         | 50%         | 60%         | 55%         |

### Percentage of Time Spent on PAC Duties

The amount of time spent on PAC-related duties does not vary widely between corporate and association PACs.

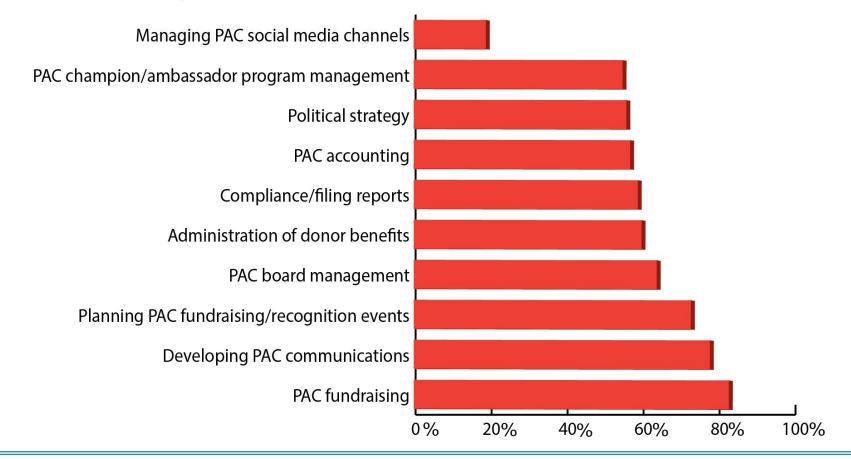
The following is an analysis of PAC practitioners' time spent on PAC administration and management:

|                          | Lower Limit | 25 <sup>th</sup><br>Percentile | Median | 75 <sup>th</sup><br>Percentile | Upper Limit | Mean |
|--------------------------|-------------|--------------------------------|--------|--------------------------------|-------------|------|
| Corporate PAC<br>Staff   | 5%          | 40%                            | 50%    | 68%                            | 100%        | 53%  |
| Association PAC<br>Staff | 10%         | 50%                            | 50%    | 70%                            | 100%        | 56%  |
| All PAC<br>Staff         | 5%          | 40%                            | 50%    | 70%                            | 100%        | 54%  |

#### Distribution of PAC-Related Responsibilities

Within the median 50 percent of time spent on PAC management and administration, PAC professionals manage many related activities.

The following indicates the percent of respondents that have reported having these PAC-related duties as part of their role:





### PAC Professionals' Responsibilities

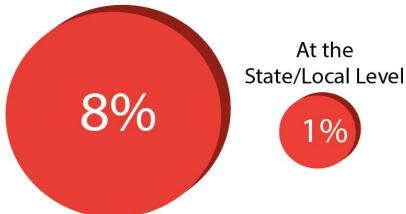
PAC practitioners also reported the following activities as included in their job responsibilities:

- Event planning: 58%
- Employee/Member Engagement: 53%
- Communications: 50%
- Lobbying Compliance: 44%
- Supervisory/Administrative Responsibilities: 44%

- Grassroots/Advocacy Program Management: 32%
- Federal lobbying/Legislative Tracking: 20%
- State Lobbying/Legislative Tracking: 11%

#### Percentage of PAC Practitioners Registered as Lobbyists

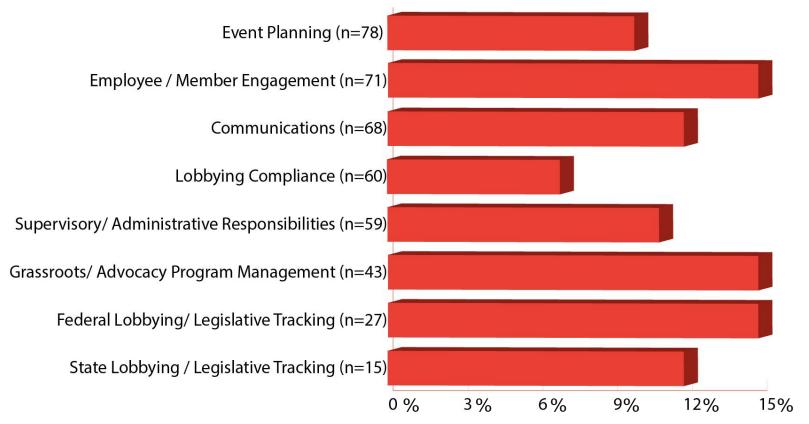






### PAC Professionals' Responsibilities

Survey respondents reported spending an average of **54%** of their time on **PAC program management**. Outside of PAC management, PAC professionals reported their time allotment to other activities as follows:



<sup>\*</sup>All percentages are averages of the number of respondents (n) that reported spending any time at all on the given activity.



### **Base Salary for PAC Professionals**

Median salaries for corporate PAC staff are only slightly higher than those of association PAC professionals.

The following is an analysis of PAC practitioners' base salary in fiscal year (FY) 2017:

|                       | Lower<br>Limit | 25 <sup>th</sup><br>Percentile | Median   | 75 <sup>th</sup><br>Percentile | Upper<br>Limit | Mean      |
|-----------------------|----------------|--------------------------------|----------|--------------------------------|----------------|-----------|
| Corporate PAC Staff   | \$44,000       | \$79,000                       | \$95,000 | \$125,000                      | \$235,000      | \$104,584 |
| Association PAC Staff | \$50,000       | \$75,000                       | \$93,000 | \$128,000                      | \$175,000      | \$99,518  |
| All PAC<br>Staff      | \$44,000       | \$77,000                       | \$95,000 | \$125,000                      | \$235,000      | \$103,676 |

### **Base Salary by Job Title**

Salaries vary widely by title band – for both association and corporate PAC practitioners.

The following is an analysis of the base salary for PAC practitioners (by job title and organization type):

|   | Lower<br>Limit | 25 <sup>th</sup><br>Percentile | Median    | 75 <sup>th</sup><br>Percentile | Upper<br>Limit | Mean      |
|---|----------------|--------------------------------|-----------|--------------------------------|----------------|-----------|
| Corporate Associates*                     | \$44,000       | \$65,000                       | \$73,047  | \$86,918                       | \$120,000      | \$77,566  |
| Corporate Managers                        | \$52,000       | \$84,000                       | \$100,000 | \$125,000                      | \$162,000      | \$104,192 |
| Corporate Directors/<br>Vice Presidents   | \$75,000       | \$94,000                       | \$130,000 | \$157,000                      | \$235,000      | \$132,325 |
| Association<br>Associates*                | \$50,000       | \$53,000                       | \$57,500  | \$75,000                       | \$90,000       | \$65,562  |
| Association Managers                      | \$55,000       | \$60,000                       | \$72,000  | \$90,000                       | \$120,000      | \$80,820  |
| Association Directors/<br>Vice Presidents | \$70,000       | \$95,000                       | \$120,000 | \$142,000                      | \$175,000      | \$122,196 |

<sup>\* &</sup>quot;Associates" include positions with titles such as administrator, specialist, coordinator, associate and assistant.



# Base Salary by Organization Size (Association Responses)

Organization size is not a consistent factor impacting PAC professionals' salaries.

Below are the base salaries for association PAC practitioners (by the number of employees within an association):

|                      | Lower Limit | 25 <sup>th</sup> Percentile | Median    | 75 <sup>th</sup> Percentile | Upper Limit | Mean      |
|----------------------|-------------|-----------------------------|-----------|-----------------------------|-------------|-----------|
| 1-50 employees       | \$50,000    | \$64,000                    | \$85,000  | \$107,000                   | \$175,000   | \$98,947  |
| 51-100 employees     | \$55,000    | \$57,500                    | \$72,000  | \$90,000                    | \$120,000   | \$78,150  |
| 101-200<br>employees | \$69,000    | \$110,000                   | \$120,000 | \$140,000                   | \$174,308   | \$122,093 |
| 201+ employees       | \$53,000    | \$82,500                    | \$93,000  | \$128,000                   | \$150,000   | \$102,423 |

# Base Salary by Organization Size (Corporate Responses)

Organization size is not a consistent factor impacting PAC professionals' salaries.

Below are the base salaries for corporate PAC practitioners (by the annual revenue of the respective corporation):

|                                  | Lower Limit | 25 <sup>th</sup> Percentile | Median    | 75 <sup>th</sup> Percentile | Upper Limit | Mean      |
|----------------------------------|-------------|-----------------------------|-----------|-----------------------------|-------------|-----------|
| Less than<br>\$3 billion         | \$52,000    | \$70,000                    | \$93,000  | \$120,000                   | \$177,000   | \$98,876  |
| \$3.1 billion –<br>\$10 billion  | \$44,000    | \$86,918                    | \$113,000 | \$125,000                   | \$165,000   | \$96,848  |
| \$10.1 billion - \$20<br>billion | \$67,000    | \$74,460                    | \$88,000  | \$104,600                   | \$140,000   | \$92,191  |
| Greater than \$20 billion        | \$65,000    | \$90,000                    | \$107,000 | \$155,000                   | \$235,000   | \$118,927 |

# Base Salary for PAC Supervisors (by Organization Type)

Of total respondents, **29 percent** supervise other employees. Of corporate PAC respondents, **24**% manage staff compared to **39**% of association PAC practitioners that reported supervising staff. Supervisor salaries are consistently higher than those without supervisory responsibilities. The following is an analysis of the base salary for PAC practitioners with supervisory responsibilities:

|   | Lower Limit | 25 <sup>th</sup><br>Percentile | Median    | 75 <sup>th</sup><br>Percentile | Upper Limit | Mean      |
|---|-------------|--------------------------------|-----------|--------------------------------|-------------|-----------|
| Corporate PAC Staff<br>who Supervise<br>Employees   | \$81,000    | \$102,000                      | \$126,000 | \$160,000                      | \$235,000   | \$133,157 |
| Association PAC Staff<br>who Supervise<br>Employees | \$68,000    | \$80,000                       | \$118,000 | \$140,000                      | \$175,000   | \$118,871 |
| All PAC Staff who<br>Supervise Employees            | \$68,000    | \$95,000                       | \$125,000 | \$145,000                      | \$235,000   | \$125,657 |



# FY 2017 Bonus Analysis (by Organization Type)

Of total respondents, **73 percent** were bonus-eligible in FY 2017. The mean bonus for this group was \$14,545. Corporate PAC practitioners were almost twice as likely as their association counterparts to be bonus-eligible.

The following chart illustrates a significant difference between association and corporate mean bonus amounts:

|                                    | Lower Limit | 25 <sup>th</sup> Percentile | Median   | 75 <sup>th</sup> Percentile | Upper Limit | Mean     |
|------------------------------------|-------------|-----------------------------|----------|-----------------------------|-------------|----------|
| Corporate PAC<br>FY 2017 Bonuses   | \$0         | \$5,000                     | \$11,000 | \$25,000                    | \$90,000    | \$18,967 |
| Association PAC<br>FY 2017 Bonuses | \$0         | \$1,650                     | \$3,000  | \$5,000                     | \$15,000    | \$5,335  |
| All PAC<br>FY 2017 Bonuses         | \$0         | \$3,810                     | \$9,000  | \$16,000                    | \$90,000    | \$14,545 |

2017 PAC Receipts: Less than \$50,000

Sorted by 2017 annual PAC receipts and then by base salary in ascending order:

| Base Salary | Bonus-<br>Eligible? | FY 2017 Bonus Earned | Type of Organization | Title Band |
|-------------|---------------------|----------------------|----------------------|------------|
| \$55,000    | No                  | n/a                  | Association          | Associate  |
| \$68,000    | Yes                 | \$0                  | Association          | Manager    |
| \$80,000    | Yes                 | \$8,300              | Corporation          | Manager    |
| \$125,000   | Yes                 | \$44,000             | Corporation          | Manager    |
| \$140,000   | Yes                 | \$90,000             | Corporation          | Director   |
| \$93,000    | No                  | n/a                  | Association          | Director   |



2017 PAC Receipts: \$50,000-199,999

| Base Salary | Bonus-Eligible? | FY 2017 Bonus Earned | Type of Organization      | Title Band     |
|-------------|-----------------|----------------------|---------------------------|----------------|
| \$49,700    | Yes             | \$0                  | Corporation               | Associate      |
| \$52,000    | Yes             | \$880                | Corporation               | Manager        |
| \$53,000    | Yes             | \$2,300              | Association               | Associate      |
| \$55,000    | Yes             | \$0                  | Association               | Manager        |
| \$56,000    | No              | n/a                  | Non profit/advocacy group | Manager        |
| \$65,000    | Yes             | \$8,000              | Corporation               | Manager        |
| \$70,000    | Yes             | n/a                  | Corporation               | Manager        |
| \$80,000    | No              | n/a                  | Corporation               | Manager        |
| \$81,000    | No              | n/a                  | Corporation               | Associate      |
| \$85,000    | Yes             | \$0                  | Association               | Director       |
| \$88,000    | Yes             | \$9,000              | Corporation               | Director       |
| \$90,000    | Yes             | \$7,000              | Corporation               | Manager        |
| \$93,000    | No              | n/a                  | Association               | Director       |
| \$93,000    | No              | n/a                  | Association               | Director       |
| \$93,500    | Yes             | \$2,000              | Corporation               | Director       |
| \$94,000    | Yes             | \$3,411              | Corporation               | Director       |
| \$97,000    | Yes             | \$5,500              | Corporation               | Associate      |
| \$104,600   | Yes             | \$15,200             | Corporation               | Manager        |
| \$107,000   | Yes             | \$3,000              | Association               | Vice President |
| \$110,000   | No              | n/a                  | Association               | Director       |
| \$125,000   | Yes             | \$0                  | Corporation               | Manager        |
| \$130,000   | Yes             | \$17,000             | Corporation               | Director       |
| \$175,000   | Yes             | \$15,000             | Association               | Director       |



2017 PAC Receipts: \$200,000- 399,999

| Base Salary | Bonus-Eligible? | FY 2017 Bonus Earned | Type of Organization | Title Band |
|-------------|-----------------|----------------------|----------------------|------------|
| \$44,000    | Yes             | \$2,400              | Corporation          | Associate  |
| \$60,030    | Yes             | \$9,000              | Association          | Manager    |
| \$70,000    | No              | n/a                  | Corporation          | Associate  |
| \$73,047    | No              | n/a                  | Corporation          | Associate  |
| \$75,000    | No              | n/a                  | Association          | Associate  |
| \$75,000    | Yes             | \$7,500              | Corporation          | Associate  |
| \$77,000    | Yes             | \$1,000              | Association          | Manager    |
| \$82,000    | Yes             | \$2,000              | Other                | Manager    |
| \$84,000    | Yes             | \$0                  | Corporation          | Consultant |
| \$90,000    | Yes             | \$5,000              | Association          | Manager    |
| \$90,559    | Yes             | \$18,000             | Corporation          | Manager    |
| \$93,000    | Yes             | \$4,500              | Corporation          | Manager    |
| \$94,000    | Yes             | \$9,000              | Corporation          | Manager    |
| \$95,000    | Yes             | \$5,000              | Corporation          | Manager    |
| \$100,000   | No              | n/a                  | Corporation          | Manager    |
| \$102,000   | Yes             | \$4,800              | Corporation          | Director   |
| \$110,000   | No              | n/a                  | Association          | Director   |
| \$133,000   | No              | n/a                  | Corporation          | Director   |
| \$150,000   | Yes             | \$17,000             | Corporation          | Manager    |



2017 PAC Receipts: \$400,000-749,999

| Base Salary | Bonus-Eligible? | FY 2017 Bonus Earned | Type of Organization | Title Band |
|-------------|-----------------|----------------------|----------------------|------------|
| \$64,500    | No              | n/a                  | Association          | Manager    |
| \$75,000    | Yes             | \$0                  | Corporation          | Director   |
| \$77,972    | Yes             | \$3,810              | Corporation          | Manager    |
| \$79,000    | Yes             | \$4,000              | Corporation          | Associate  |
| \$80,000    | Yes             | n/a                  | Association          | Director   |
| \$82,500    | Yes             | \$1,650              | Association          | Manager    |
| \$86,918    | No              | n/a                  | Corporation          | Associate  |
| \$87,000    | Yes             | \$0                  | Corporation          | Manager    |
| \$90,000    | Yes             | \$9,000              | Corporation          | Associate  |
| \$102,000   | Yes             | \$15,000             | Corporation          | Manager    |
| \$105,000   | Yes             | \$20,000             | Corporation          | Manager    |
| \$110,000   | No              | n/a                  | Corporation          | Associate  |
| \$113,000   | Yes             | \$15,000             | Corporation          | Manager    |
| \$120,000   | Yes             | \$27,000             | Corporation          | Associate  |
| \$125,000   | Yes             | \$15,000             | Corporation          | Manager    |
| \$125,000   | Yes             | \$25,000             | Corporation          | Director   |
| \$125,000   | Yes             | \$0                  | Corporation          | Manager    |
| \$126,000   | Yes             | \$18,000             | Corporation          | Manager    |
| \$135,000   | Yes             | \$0                  | Corporation          | Director   |
| \$145,000   | Yes             | \$3,000              | Association          | Director   |
| \$157,000   | Yes             | \$61,000             | Corporation          | Director   |



2017 PAC Receipts: \$750,000-999,999

| Base Salary | Bonus-Eligible? | FY 2017 Bonus Earned | Type of Organization | Title Band     |
|-------------|-----------------|----------------------|----------------------|----------------|
| \$69,200    | Yes             | \$7,017              | Corporation          | Consultant     |
| \$70,000    | Yes             | \$0                  | Association          | Director       |
| \$90,000    | Yes             | \$5,000              | Corporation          | Vice President |
| \$110,000   | Yes             | \$2,000              | Association          | Director       |
| \$118,000   | Yes             | \$3,500              | Association          | Director       |
| \$120,000   | Yes             | \$12,000             | Corporation          | Manager        |
| \$130,000   | Yes             | \$10,000             | Association          | Director       |
| \$139,000   | Yes             | \$30,000             | Corporation          | Director       |
| \$140,000   | Yes             | \$9,000              | Association          | Vice President |
| \$160,000   | Yes             | \$35,000             | Corporation          | Manager        |
| \$160,000   | Yes             | \$0                  | Corporation          | Director       |
| \$162,000   | Yes             | \$80,516             | Corporation          | Manager        |
| \$175,000   | Yes             | \$11,000             | Corporation          | Director       |
| \$235,000   | Yes             | \$60,000             | Corporation          | Director       |



2017 PAC Receipts: Over \$1 Million

| Base Salary | Bonus-Eligible? | FY 2017 Bonus Earned | Type of Organization | Title Band |
|-------------|-----------------|----------------------|----------------------|------------|
| \$50,000    | No              | n/a                  | Association          | Associate  |
| \$57,500    | Yes             | \$1,000              | Association          | Associate  |
| \$65,000    | Yes             | \$16,000             | Corporation          | Associate  |
| \$65,000    | No              | n/a                  | Corporation          | Associate  |
| \$69,000    | Yes             | \$2,000              | Association          | Associate  |
| \$74,460    | Yes             | \$7,500              | Corporation          | Associate  |
| \$75,000    | Yes             | \$2,000              | Association          | Associate  |
| \$88,000    | Yes             | \$4,500              | Corporation          | Manager    |
| \$90,000    | Yes             | \$1,500              | Association          | Manager    |
| \$90,000    | No              | n/a                  | Association          | Associate  |
| \$90,000    | No              | n/a                  | Other                | Manager    |
| \$95,000    | Yes             | \$1,100              | Association          | Director   |
| \$95,000    | Yes             | \$5,000              | Corporation          | Associate  |
| \$100,000   | Yes             | \$26,500             | Corporation          | Manager    |
| \$100,000   | Yes             | \$20,000             | Corporation          | Manager    |
| \$107,000   | No              | n/a                  | Corporation          | Manager    |



2017 PAC Receipts: Over \$1 Million

| Base Salary | Bonus-Eligible? | FY 2017 Bonus Earned | Type of Organization | Title Band     |
|-------------|-----------------|----------------------|----------------------|----------------|
| \$110,000   | Yes             | \$0                  | Corporation          | Vice President |
| \$110,000   | Yes             | \$1,000              | Association          | Manager        |
| \$120,000   | No              | n/a                  | Association          | Director       |
| \$120,000   | Yes             | \$0                  | Association          | Manager        |
| \$128,000   | Yes             | \$0                  | Corporation          | Director       |
| \$128,000   | No              | n/a                  | Association          | Director       |
| \$130,000   | Yes             | \$10,000             | Association          | Director       |
| \$138,000   | Yes             | \$10,000             | Corporation          | Manager        |
| \$140,000   | Yes             | \$5,000              | Association          | Director       |
| \$142,000   | No              | n/a                  | Association          | Director       |
| \$150,000   | Yes             | \$5,000              | Association          | Vice President |
| \$155,000   | Yes             | \$34,000             | Corporation          | Manager        |
| \$160,000   | Yes             | \$9,000              | Association          | Director       |
| \$174,000   | Yes             | \$12,000             | Association          | Director       |
| \$174,308   | Yes             | \$14,000             | Association          | Vice President |
| \$177,000   | Yes             | \$42,000             | Corporation          | Director       |



(Up to 2 years of experience)

Sorted by total years of experience in the PAC space and then by base salary in ascending order.

| Base Salary | FY 2017 Bonus<br>Earned | Type of Organization | Title Band | Years in Current Role | Supervise Employees? |
|-------------|-------------------------|----------------------|------------|-----------------------|----------------------|
| \$44,000    | \$2,400                 | Corporation          | Associate  | 2 or less             | No                   |
| \$49,700    | \$0                     | Corporation          | Associate  | 2 or less             | No                   |
| \$64,500    | \$0                     | Association          | Manager    | 2 or less             | No                   |
| \$65,000    | \$8,000                 | Corporation          | Manager    | 2 or less             | No                   |
| \$65,000    | \$0                     | Corporation          | Associate  | 2 or less             | No                   |
| \$70,000    | \$0                     | Association          | Director   | 2 or less             | Yes                  |
| \$72,000    | \$0                     | Association          | Manager    | 2 or less             | No                   |
| \$75,000    | \$7,500                 | Corporation          | Manager    | 2 or less             | No                   |
| \$80,000    | \$0                     | Corporation          | Manager    | 2 or less             | No                   |
| \$85,000    | \$0                     | Association          | Director   | 2 or less             | Yes                  |
| \$90,000    | \$5,000                 | Association          | Manager    | 3-5                   | No                   |
| \$90,000    | \$0                     | Association          | Director   | 2 or less             | No                   |
| \$90,000    | \$0                     | Other                | Manager    | 2 or less             | No                   |
| \$97,000    | \$5,500                 | Corporation          | Associate  | 2 or less             | No                   |
| \$105,000   | \$0                     | Corporation          | Manager    | 2 or less             | No                   |
| \$135,000   | \$0                     | Corporation          | Director   | 2 or less             | No                   |
| \$140,000   | \$90,000                | Corporation          | Director   | 2 or less             | Yes                  |



(3-5 years of experience)

| Base Salary | FY 2017 Bonus<br>Earned | Type of Organization | Title Band | Years in Current Role | Supervise Employees? |
|-------------|-------------------------|----------------------|------------|-----------------------|----------------------|
| \$50,000    | \$0                     | Association          | Associate  | 3 – 5                 | No                   |
| \$52,000    | \$880                   | Corporation          | Manager    | 3 – 5                 | No                   |
| \$53,000    | \$2,300                 | Association          | Associate  | 2 or less             | No                   |
| \$55,000    | \$0                     | Association          | Manager    | 2 or less             | No                   |
| \$57,500    | \$1,000                 | Association          | Associate  | 2 or less             | No                   |
| \$60,030    | \$9,000                 | Association          | Manager    | 3 – 5                 | No                   |
| \$65,000    | \$16,000                | Corporation          | Associate  | 2 or less             | No                   |
| \$65,000    | \$0                     | Corporation          | Associate  | 2 or less             | No                   |
| \$67,000    | \$7,017                 | Corporation          | Associate  | 3 – 5                 | No                   |
| \$68,000    | \$0                     | Association          | Manager    | 2 or less             | Yes                  |
| \$70,000    | \$0                     | Corporation          | Manager    | 2 or less             | No                   |
| \$70,000    | \$0                     | Corporation          | Manager    | 2 or less             | No                   |
| \$70,000    | \$0                     | Corporation          | Associate  | 2 or less             | No                   |
| \$73,047    | \$0                     | Corporation          | Associate  | 3 – 5                 | No                   |
| \$74,460    | \$7,500                 | Corporation          | Associate  | 3 – 5                 | No                   |
| \$75,000    | \$2,000                 | Association          | Associate  | 2 or less             | No                   |
| \$75,000    | \$0                     | Corporation          | Director   | 2 or less             | No                   |
| \$80,000    | \$0                     | Association          | Director   | 3 – 5                 | Yes                  |



(3-5 years of experience)

| Base Salary | FY 2017 Bonus<br>Earned | Type of Organization | Title Band | Years in Current Role | Supervise Employees? |
|-------------|-------------------------|----------------------|------------|-----------------------|----------------------|
| \$82,000    | \$2,000                 | Other                | Manager    | 2 or less             | No                   |
| \$84,000    | \$0                     | Corporation          | Manager    | 2 or less             | No                   |
| \$88,000    | \$9,000                 | Corporation          | Director   | 2 or less             | No                   |
| \$90,000    | \$7,000                 | Corporation          | Manager    | 2 or less             | No                   |
| \$93,500    | \$2,000                 | Corporation          | Director   | 3 – 5                 | No                   |
| \$94,000    | \$3,411                 | Corporation          | Director   | 3 – 5                 | No                   |
| \$95,000    | \$5,000                 | Corporation          | Associate  | 3 – 5                 | No                   |
| \$95,000    | \$5,000                 | Corporation          | Associate  | 2 or less             | Yes                  |
| \$100,000   | \$26,500                | Corporation          | Manager    | 3 – 5                 | Yes                  |
| \$100,000   | \$20,000                | Corporation          | Manager    | 3 – 5                 | No                   |
| \$105,000   | \$20,000                | Corporation          | Manager    | 3 – 5                 | No                   |
| \$113,000   | \$15,000                | Corporation          | Manager    | 2 or less             | No                   |
| \$120,000   | \$27,000                | Corporation          | Associate  | 2 or less             | No                   |
| \$130,000   | \$1,700                 | Corporation          | Director   | 3 – 5                 | No                   |
| \$142,000   | \$0                     | Association          | Director   | 3 – 5                 | Yes                  |
| \$175,000   | \$11,000                | Corporation          | Director   | 5 – 10                | No                   |
| \$175,000   | \$15,000                | Association          | Director   | 2 or less             | Yes                  |



(6-10 years of experience)

| Base Salary | FY 2017 Bonus<br>Earned | Type of Organization | Title Band     | Years in Current Role | Supervise Employees? |
|-------------|-------------------------|----------------------|----------------|-----------------------|----------------------|
| \$75,000    | \$0                     | Association          | Associate      | 5 – 10                | No                   |
| \$79,000    | \$4,000                 | Corporation          | Associate      | 3 – 5                 | No                   |
| \$80,000    | \$8,300                 | Corporation          | Manager        | 3 – 5                 | No                   |
| \$82,500    | \$1,650                 | Association          | Manager        | 2 or less             | No                   |
| \$87,000    | \$0                     | Corporation          | Manager        | 2 or less             | No                   |
| \$90,000    | \$5,000                 | Corporation          | Vice President | 5 – 10                | Yes                  |
| \$90,000    | \$0                     | Association          | Associate      | 3 – 5                 | No                   |
| \$90,000    | \$9,000                 | Corporation          | Associate      | 5 – 10                | No                   |
| \$90,559    | \$18,000                | Corporation          | Manager        | 5 – 10                | No                   |
| \$93,000    | \$4,500                 | Corporation          | Manager        | 2 or less             | No                   |
| \$94,000    | \$9,000                 | Corporation          | Manager        | 5 – 10                | No                   |
| \$100,000   | \$0                     | Corporation          | Manager        | 5 – 10                | No                   |
| \$102,000   | \$15,000                | Corporation          | Manager        | 3 – 5                 | No                   |
| \$107,000   | \$0                     | Corporation          | Manager        | 2 or less             | Yes                  |
| \$107,000   | \$0                     | Association          | Vice President | 5 – 10                | No                   |
| \$110,000   | \$3,000                 | Corporation          | Vice President | 5 – 10                | No                   |
| \$110,000   | \$0                     | Corporation          | Associate      | 5 – 10                | Yes                  |
| \$110,000   | \$0                     | Association          | Vice President | 2 or less             | No                   |
| \$120,000   | \$0                     | Association          | Director       | 2 or less             | No                   |
| \$120,000   | \$0                     | Association          | Director       | 2 or less             | Yes                  |
| \$125,000   | \$25,000                | Corporation          | Manager        | 2 or less             | No                   |
| \$145,000   | \$3,000                 | Association          | Director       | 2 or less             | Yes                  |
| \$155,000   | \$34,000                | Corporation          | Manager        | 5 – 10                | No                   |



(More than 10 years of experience)

|             |                         | <b>V</b>             | 3          |                       |                      |
|-------------|-------------------------|----------------------|------------|-----------------------|----------------------|
| Base Salary | FY 2017 Bonus<br>Earned | Type of Organization | Title Band | Years in Current Role | Supervise Employees? |
| \$56,000    | \$0                     | Corporation          | Manager    | 2 or less             | No                   |
| \$69,000    | \$2,000                 | Association          | Associate  | 10 +                  | Yes                  |
| \$77,000    | \$1,000                 | Association          | Manager    | 10 +                  | Yes                  |
| \$77,972    | \$3,810                 | Corporation          | Manager    | 10 +                  | No                   |
| \$81,000    | \$0                     | Corporation          | Associate  | 5 – 10                | Yes                  |
| \$86,918    | \$0                     | Corporation          | Associate  | 3 – 5                 | No                   |
| \$88,000    | \$4,500                 | Corporation          | Manager    | 10 +                  | No                   |
| \$90,000    | \$1,500                 | Association          | Manager    | 2 or less             | No                   |
| \$93,000    | \$0                     | Association          | Director   | 10 +                  | Yes                  |
| \$93,000    | \$0                     | Association          | Director   | 2 or less             | No                   |
| \$95,000    | \$1,100                 | Association          | Director   | 5 – 10                | Yes                  |
| \$102,000   | \$4,800                 | Corporation          | Director   | 10 +                  | Yes                  |
| \$104,600   | \$15,200                | Corporation          | Manager    | 10 +                  | No                   |
| \$110,000   | \$0                     | Association          | Director   | 2 or less             | No                   |
| \$110,000   | \$2,000                 | Association          | Director   | 3 – 5                 | Yes                  |
| \$110,000   | \$1,000                 | Association          | Manager    | 2 or less             | Yes                  |
| \$110,000   | \$0                     | Association          | Director   | 3 – 5                 | No                   |
| \$118,000   | \$3,500                 | Association          | Director   | 2 or less             | Yes                  |
| \$120,000   | \$0                     | Association          | Manager    | 2 or less             | No                   |
| \$120,000   | \$12,000                | Corporation          | Manager    | 10 +                  | No                   |
| \$123,000   | \$44,000                | Corporation          | Manager    | 3 – 5                 | Yes                  |
| \$125,000   | \$44,000                | Corporation          | Manager    | 3 – 5                 | Yes                  |
| \$125,000   | \$15,000                | Corporation          | Manager    | 2 or less             | No                   |
| \$125,000   | \$0                     | Corporation          | Manager    | 2 or less             | No                   |

(More than 10 years of experience continued)

| Base Salary | FY 2017 Bonus<br>Earned | Type of Organization | Title Band     | Years in Current Role | Supervise Employees? |
|-------------|-------------------------|----------------------|----------------|-----------------------|----------------------|
| \$125,000   | \$0                     | Corporation          | Manager        | 3 – 5                 | No                   |
| \$126,000   | \$18,000                | Corporation          | Manager        | 5 – 10                | Yes                  |
| \$128,000   | \$0                     | Association          | Director       | 2 or less             | No                   |
| \$128,000   | <b>\$</b> 0             | Corporation          | Director       | 5 – 10                | No                   |
| \$130,000   | \$10,000                | Association          | Director       | 5 – 10                | Yes                  |
| \$130,000   | \$10,000                | Association          | Director       | 5 – 10                | Yes                  |
| \$133,000   | <b>\$</b> O             | Corporation          | Director       | 5 – 10                | Yes                  |
| \$138,000   | \$10,000                | Corporation          | Manager        | 5 – 10                | No                   |
| \$139,000   | \$30,000                | Corporation          | Director       | 3 – 5                 | Yes                  |
| \$140,000   | \$9,000                 | Association          | Vice President | 5 – 10                | Yes                  |
| \$140,000   | \$5,000                 | Association          | Director       | 10 +                  | Yes                  |
| \$150,000   | \$5,000                 | Association          | Vice President | 5 – 10                | Yes                  |
| \$150,000   | \$17,000                | Corporation          | Manager        | 5 – 10                | No                   |
| \$157,000   | \$61,000                | Corporation          | Director       | 10 +                  | No                   |
| \$160,000   | \$35,000                | Corporation          | Manager        | 5 – 10                | Yes                  |
| \$160,000   | <b>\$</b> 0             | Corporation          | Director       | 2 or less             | Yes                  |
| \$160,000   | \$9,000                 | Association          | Director       | 3 – 5                 | Yes                  |
| \$162,000   | \$80,516                | Corporation          | Manager        | 3 – 5                 | Yes                  |
| \$165,000   | <b>\$</b> 0             | Corporation          | Director       | 2 or less             | Yes                  |
| \$174,000   | \$12,000                | Association          | Director       | 10 +                  | No                   |
| \$174,308   | \$14,000                | Association          | Vice President | 3 – 5                 | Yes                  |
| \$177,000   | \$42,000                | Corporation          | Director       | 3 – 5                 | Yes                  |
| \$235,000   | \$60,000                | Corporation          | Director       | 2 or less             | Yes                  |



#### **Examples of PAC Job Titles**

Below are examples of titles for respondents spending at least 50 percent of time on PAC activities:

#### Common Associate-Level Titles:

- PAC Administrator
- Coordinator, PAC and Grassroots
- PAC Coordinator
- Government Relations Associate
- Government Affairs Coordinator

#### Common Manager-Level Titles:

- PAC Manager
- Political Programs Manager
- Government Affairs Manager
- Manager, Political Affairs and PAC
- Manager, PAC and Grassroots
- Manager, Federal Government Affairs
- Manager, Advocacy and PAC

#### Common Director/VP-Level Titles:

- PAC Director
- Director, Government Relations
- Director, Political Affairs
- Director, Grassroots and Political Advocacy
- Director, Public Affairs
- Director, Political and Government Affairs
- Director, Political Programs
- Vice President, Employee Advocacy
- Vice President, Political Affairs



# Thank you to all of the PAC practitioners who participated in this survey.

#### **Have questions?**

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