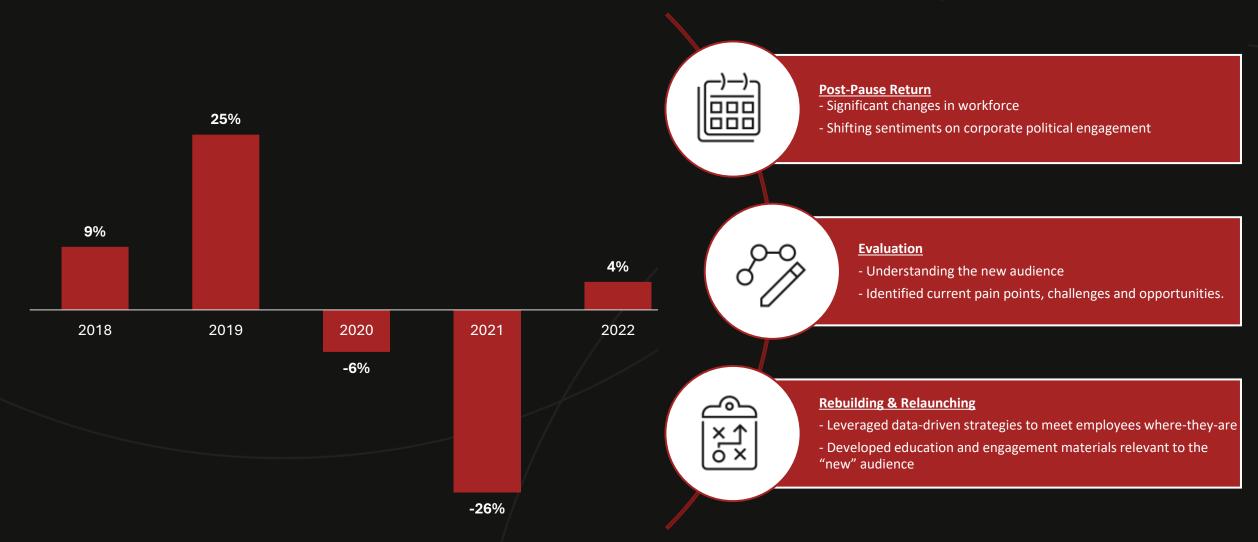


Mastercard Employee PAC

Communicating the PAC to Changing Workforces

Meg Boland | November 2025

Evaluating PAC Performance & Charting a New Path





Strategy in Action: Three-Pronged Approach







LEADERSHIP INVESTMENT



INCENTIVES & ENGAGEMENT





1

Point of Friction: Employee Education

Refreshed PAC Assets





Enhanced User Experience

• Designed for a digital audience



Amplified Audience Reach

- Host recordings, reports, collateral
- Measurable engagement



Solving for Technical Trouble

 QR codes and custom webforms to reduce friction points





2

Point of Friction: Senior Leadership Engagement

Stakeholder Development: Senior Leadership

RELATABLE

Developed executive PAC Champions from different business units

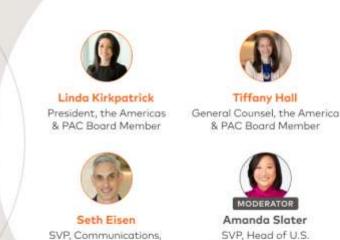
REACHABLE

- Recorded in-person and virtual events
- Pushed links via e-mail and hosted on website

REPEATABLE

- Remote and new employees have full access to previous content
- Identified & measured impact of executive engagement





& PAC Board Member

SVP. Head of U.S.

Government Affairs





3

Point of Friction: Incentives and Engagement

Your October Update is Here



Mastercard Employee PAC < Employee PAC@mastercard.com>





Your monthly Mastercard Employee PAC Newsletter is here!

We're excited to share the October PAC newsletter, bringing you the latest news from Washington and the ongoing government shutdown.

Thank you again for contributing to the Mastercard Employee PAC. Your voluntary support of the PAC signals to our peers and lawmakers that we are dedicated to investing and building an inclusive global payments system. Together, we are making a difference!



October PAC Newsletter

Click the button below to view this month's newsletter, delivering timely updates on the government shutdown. Details include information on the current state of play, potential economic impacts of the shutdown, and more.

ACCESS THE NEWSLETTER

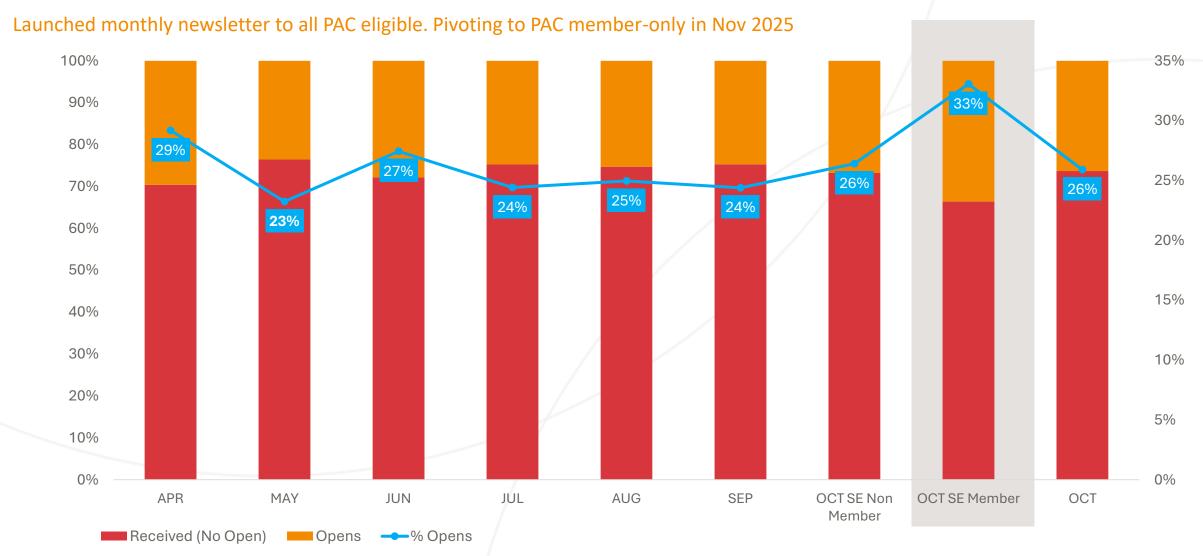
Newsletter Relaunch

Delivering news not noise

- Explored policy issues relevant to our business
- Digital delivery designed for ease of access
- **Built** trust, transparency, feedback opportunity
- Analyzed data such as open rates, click through rates, and day and time to maximize engagement
- Transitioned to member-only benefit



Monitored Newsletter





Incremental, Measurable Growth



25%

Average email open rate



10%

New and increased donors



7%

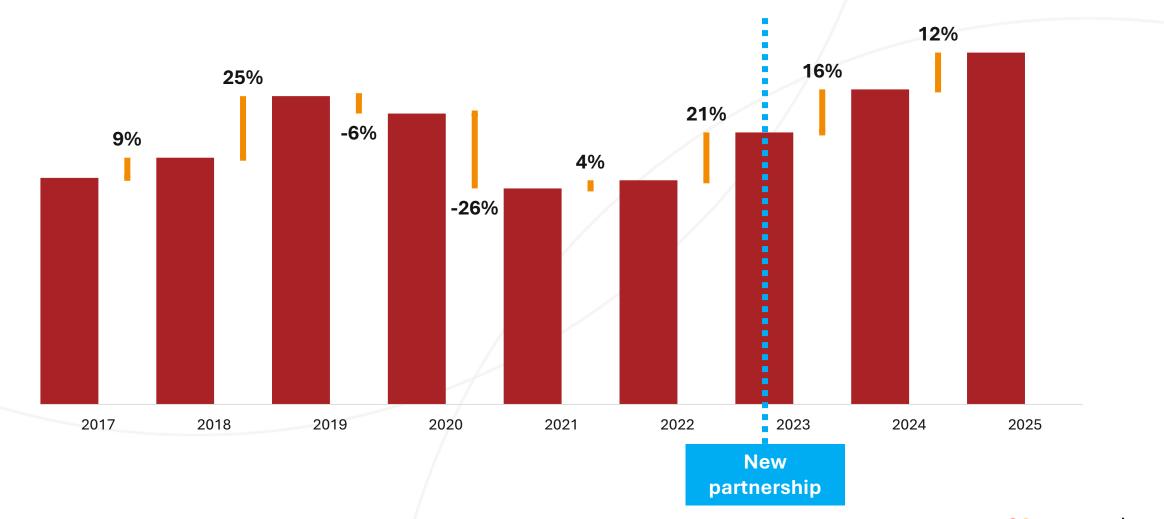
Increase in annual receipts





Results of Comprehensive Efforts

Steady Recovery and Sustained Growth



Key Takeaways to Engage Changing Workforce



UNDERSTAND

Different Audiences and Tailor Strategies

EVALUATE

What Resonates & what to Reimagine

LEVERAGE

Technology & **Communication Channels**

CONDUCT

Regular review of data & performance







Questions & Discussion

THANK YOU FOR YOUR TIME!