#### Integrating Corporate Social Responsibility and Public Affairs

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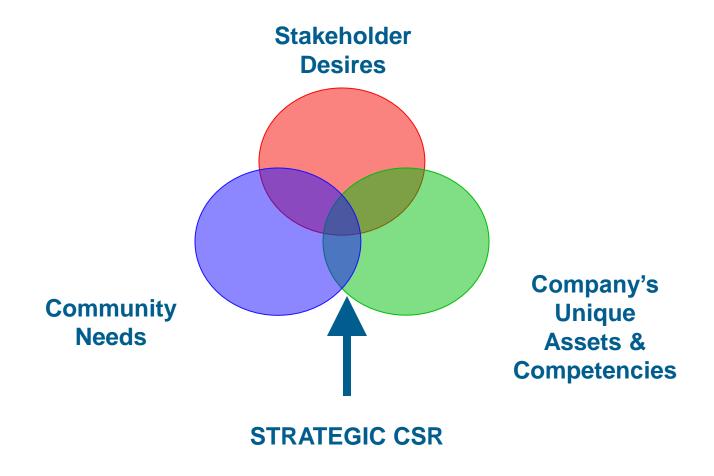


#### What is it?

- Corporate citizenship
  - Philanthropy
  - Volunteerism
  - Community relations and partnerships
- Sustainability
- Corporate accountability & ethics
- Workplace policies and practices



#### **Building Shared Value**





#### Show Me the Money

- 1% of pre-tax net income has been a rule of thumb in recent years
- Benchmarking Criteria
  - Peer companies
  - Competitors
  - Best-in-class



## Managing in the New Matrix

- Business strategy
- Budget considerations
- > CEO/Board
- ➤ What do employees want?
- ➤ What's the reputational risk/reward?
- ➤ What does community need?



## Working Together with Purpose

- ➤ Government Relations
  - Engaging lawmakers outside of legislation
- ➤ Public Relations/Communications
  - Tell a good story about your org (finally)
- > Human Resources
  - Employee expectations and retention
- > Marketing
  - Revenue streams and customer comms
- > International



## Mary Kay – Lobbying for Good



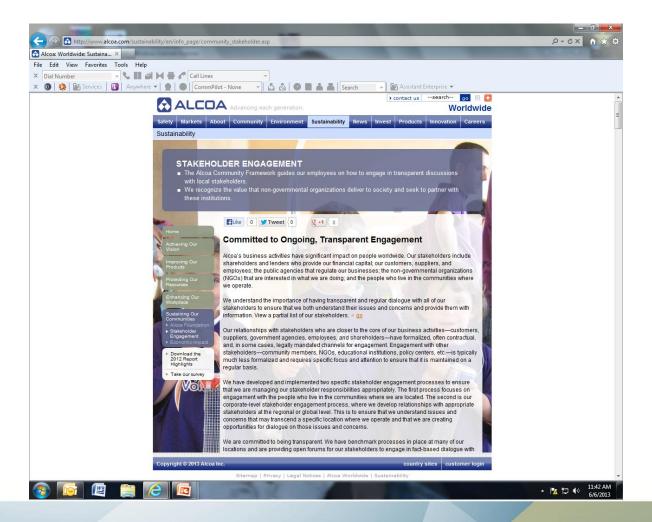


#### With a Whisper or a Bang?

- > Communicating about your CSR
- ➤ Aspire don't decree
- > Transparency
  - You'll have to talk about it sooner or later
  - Secrets are a dime a dozen any more
- Engaging stakeholders (all of them)
  - Employees
  - o NGOs
  - Consumers



#### Alcoa Community Advisory Boards





#### AT&T Employee Engagement





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