Measuring Your PAC Success: Metrics and Benchmarking to Show Your Value

Jeff Ashe

Senior Vice President,
PAC & Grassroots Development
Aristotle International

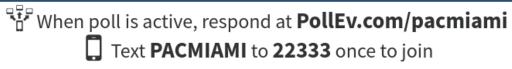
Hannah Wesolowski

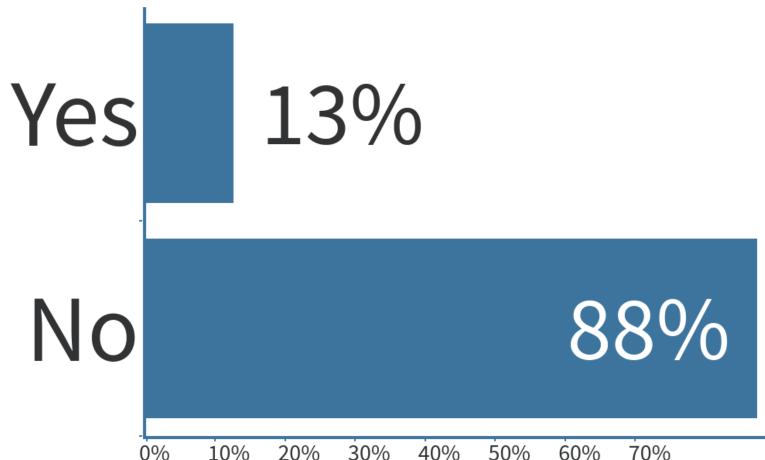
Associate Director,
Political Engagement
Public Affairs Council

2017 National PAC Conference



Is your compensation based on achieving your PAC goals?







Measuring Your PAC Success





Measuring Your PAC Success







Measuring Your PAC Success: WHY?



Gain resources



Increase buy-in



Goal setting & strategic planning



Demonstrate value

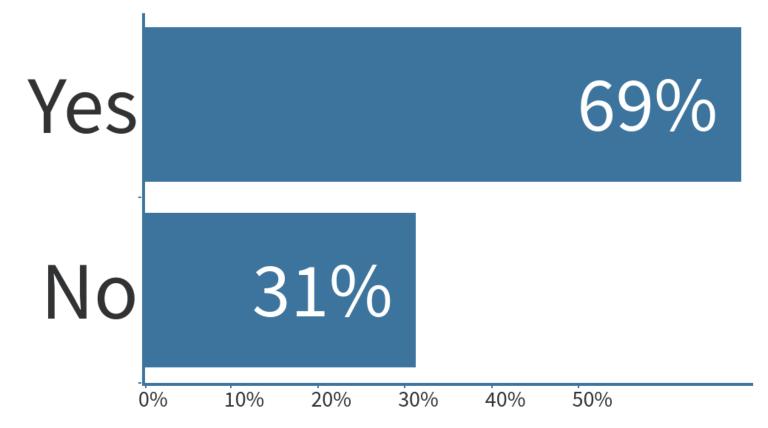




Do you measure more than your participation rate and total dollars raised?

When poll is active, respond at **PollEv.com/pacmiami**

Text **PACMIAMI** to **22333** once to join





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Measuring Your PAC Success: WHAT?







Tried and True Metrics

- Typically, quantitative
- Database is a big resource
- Track percentage growth, not just whole numbers

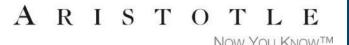
Examples:

- Total dollars raised*
- Participation rates*
- # new PAC members*
- Average contribution*
- # Donors giving at rec. level*

- Donor retention rate
- Disbursement success rate
- Split in partisan giving

*Overall or by segment





Dig Deeper

- # new vs. returning PAC members
- # who increased contribution level
- # who jumped to a higher incentive club
- Cost to fundraise: \$ spent vs. \$ raised
- Average contribution/PAC member
- C-suite/leadership engaged in PAC events/solicitations
- Change in bipartisanship



Dig Deeper: Donor Engagement

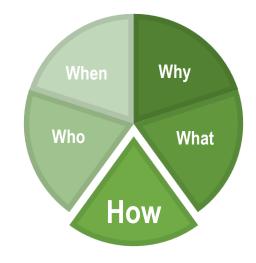
- PAC communications sent
- # PAC peer-to-peer champions or ambassadors
 - New recruits
 - # peer solicitor presentations/solicitations
- # donor recognition opportunities offered
- Average time for contribution thank you to go out
- # eligibles who participate in teleconference/briefing



Measuring Your PAC Success: HOW?



Environmental scan of industry: Best-in-class





Deep dive into analytics



Benchmarking with peers, within industry

Best-in-Class PACs

Corporate PACs >\$1M in 2014 Cycle:

- 71% have incentive clubs
- CEOs:
 - 94% max out
 - 67% sign/send solicitation letters
 - 41% host donor events

When Why Who What

Association PACs >\$1M in 2014 Cycle:

- Member leaders:
 - 79% sign/send solicitation letters
 - 73% solicit association board
 - 52% host donor events



Best-in-Class PACs

Peer-to-peer:

43% of corporate PACs use peer-to-peer

— 71% of PACs >\$1 million

44% of association PACs use peer-to-peer

	CORPO	RATE	ASSOCI	ATION
PARTICIPATION RATES	Senior Management	Other Employees	Association Board	All Other Member
When peer-to-peer meetings are used	72%	19%	94%	21%
When peer-to-peer meetings are not used	52%	9%	78%	10%



Best-in-Class PACs

- 93% of corporate PACs have recommended giving levels
 - 65% are tied to salary, title or pay grade
- 45% of corporate PACs have incentive clubs with defined benefits (60%: 3 or more clubs)
- 66% of associations have incentive clubs (90%: 3 or more clubs)

	Corporations – ALL	Corporations (\$1M+/cycle)	Associations
Minimum for lowest level	\$240 (or 0.5% of salary)	\$181	\$100
Minimum for highest level	\$3,000 (or 1% of salary)	\$5,000	\$2,500

Benchmarking: Association PACs

PAC Contributors by	v Maior	Segment	2014
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Contributor segment	Median participation rate	Median annual contribution amount
Board of directors	92%	\$1,078
Association senior management staff	80%	\$1,000
Association staff (non-senior management)	50%	\$306
All other members (non-board of directors)	20%	\$332

Source: 2015 Association PAC Benchmarking Report, Public Affairs Council.



Benchmarking: Corporate PACs

	Median participation rate – All	Median participation rate - \$1 million+ PACs	Median contribution amount – All	Median contribution amount - \$1 million+ PACs
Board of directors	79%	75%	\$3,875	\$4,875
Senior Management	67%	81%	\$1,309	\$1,755
Restricted class/salaried employees	14%	16%	\$400	\$358
All other donors	30%	36%	\$540	\$340

Source: 2015 Corporate PAC Benchmarking Report, Public Affairs Council.



Benchmarking: Making Connections

Delivering checks in the district

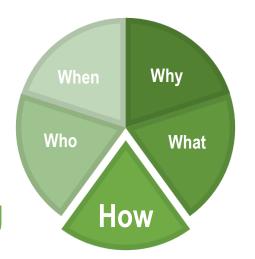
- 20% of corporate PACs
- 57% of association PACs

Delivering checks at small group meeting with candidate

- 27% of corporate PACs
- 47% of association PACs

Hosting candidate fundraisers

- 75% of corporate PACs
- 84% of association PACs





Dig Deeper: Analytics

Campaign/solicitation engagement

- Senders (make the case for someone sending)
- Subject lines
- Content/brevity
- Incentives
- Visuals



Measuring Your PAC Success: WHO?

Get buy-in on your process:

- Leadership
- Board
- Donors
- Government affairs colleagues
- PAC board

Who is your biggest stakeholder?



Measuring Your PAC Success: WHO?

- Dedicated reporting to key stakeholders
- Mimic other functions' reporting mechanisms
- Status reports on website/newsletters
- Talking points for leadership



Division	\$ Goal	Total Raised to Date	% of Goal	Participation Goal	# Participants	% of Goal
Division A	\$52,000	\$37,000	71%	105	78	74%
Division B	\$28,000	\$8,000	29%	49	13	26%
Division C	\$63,000	\$35,000	56%	118	72	61%



Measuring Your PAC Success: WHEN?

Example:

Monthly

Quarterly

Annually

Cycle

Creative

 Weekly creative meetings to discuss goals and objective and plan editorial calendar

Manager

Weekly meetings to review events, financial updates

PAC Board

- Summary of quarterly events, comms & solicitations
- Assignment or "ask" of the Board each quarter
- Measuring their progress and supporting their needs

PAC annual report

 Annual summary of PAC activity and financial information

CSR

Portion on political engagement.

Cycle

- Keeping track of trends
- Election outcomes





Reporting Out

2013 - 2014 Political Disbursements / Election Review

American Association of Orthopaedic Surgeons

Thanks to the generous support of PAC donors, the Orthopaedic PAC enjoyed tremendous success on election night. The PAC was involved in over 230 congressional races this election by supporting pro-physician incumbents, challengers and candidates in

In House races, the PAC enjoyed an 88 percent success rate in 213 races. Similarly, in the upper chamber, out of 22 races, 20 of those were won by incumbent members or candidates supported by the Orthopaedic PAC. In total, the PAC disbursed just over \$2.2 million across 22 Senate races and 213 House races.

Senate Totals:

Races:	22*
Open seats:	5
Challengers:	5
Democrats:	6
Republicans:	20
Primary Losses	3
General Losses	2
Total Losses in 2014 Cycle	5
Losses in Races Rated Tossup (on November 4)	1
Wins in Races Rated Tossup (on November 4)	7
Total Senate Wins:	20
"Multiple candidates were supported in some races	

House Totals:

Races:	213
Open seats:	22
Challengers:	7
Democrats:	80
Republicans:	133
Primary Losses:	10
General Losses:	13
Total Losses in 2014 Cycle	21
Losses in Races Rated Tossup (on November 4)	7
Wins in Races Rated Tossup (on November 4)	4
Total House Wins:	189

U.S. House of Representatives:

STATE/DISTRICT	MEMBER/CANDIDATE SUPPORTED BY PAC	ELECTION OUTCOME
ALABAMA		
AL-02 AL-03 AL-06	Martha Roby-R Mike Rogers-R Chad Mathis, MD-R (Candidate)	Elected Elected Defeated in Primary
ARIZONA		
AZ-02	Ron Barber-D	Defeated via recount



the #1 trade association political action committee in the nation

NAR advocates for policy initiatives that result in the continued creation of a fundamentally sound and dynamic U.S. real estate market



36 out of 38

President's Circle targeted races were victorious for the 2012 cycle



while 46% went to **Democrats**



RPAC disbursed

leadership PACs and national political party committees, making RPAC the top PAC in candidate contributions in the 2012 cycle

> Participation in RPAC rose 4% nationwide from 2012 to 2013

54% of RPAC disbursements went to Republicans

> RPAC raised \$8,111,081

a 11% increase over 2012



RPAC had

MAJOR INVESTORS \$1,000 and up

14%

from last year



of NAR staff participated in RPAC in 2013





RPAC has more

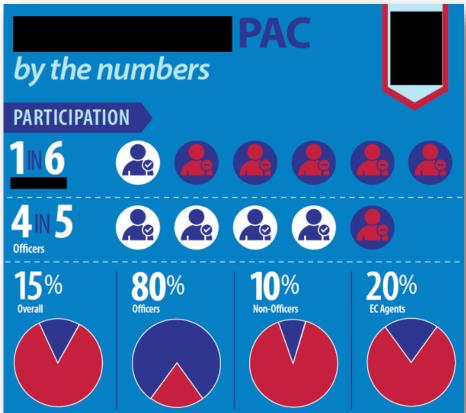
than DOUBLE that

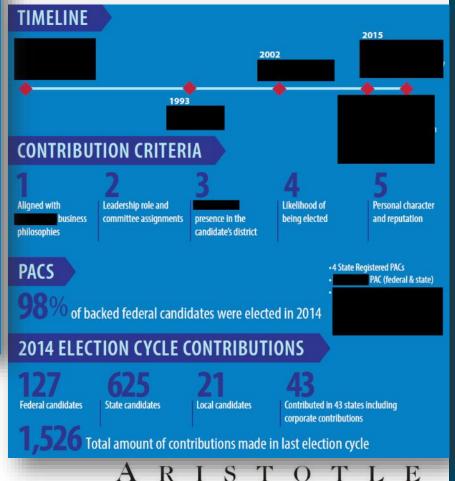
IF YOU HAVE QUESTIONS OR WANT TO LEARN MORE ABOUT RPAC, PLEASE CONTACT LAURA CAMP AT LCAMP@REALTORS.ORG OR 202-383-7531





Reporting Out





Now You KnowTM



Questions?

Jeff Ashe

Senior Vice President,
PAC & Grassroots Development
Aristotle International
jeff.ashe@aristotle.com

Hannah Wesolowski

Associate Director,
Political Engagement
Public Affairs Council
hwesolowski@pac.org

2017 National PAC Conference



Have a few minutes?

Please fill out these surveys, available in your mobile app under "Surveys:"

2017 PAC Match Survey

PAC Professional Profile
(Salary and Responsibilities Survey)

