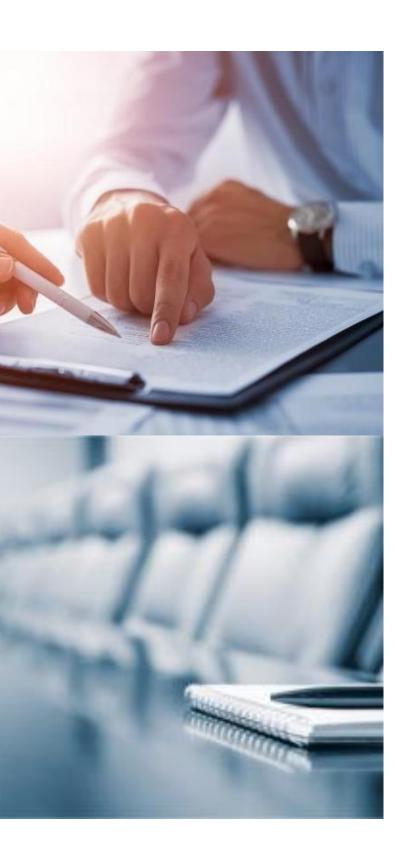
ESG Corporate Governance and the Role of Public Affairs Béatrice Richez-Baum

17th February 2021



Legislative initiatives targeting the private sector



Revision of the non-financial Directive

Towards materiality, relevance and comparability

Sustainable Corporate Governance (Directors' Duties and Due Diligence)

To develop and disclose a sustainability strategy, including due diligence through the supply chain



Revision of the non-financial Directive



2014: New Directive

2017: European Commission Guidelines

2019: Announcement that the directive will be reviewed

1st quarter of 2021: the target delivery date for the revised directive



Sustainable Corporate Governance

- 2018: Action plan on sustainable finance- Action 10 (directors' duties)
- 2020: External survey commissioned by the EC
- October 2020 February 2021: European Commission Public consultation

An initiative based on an external report which has triggered many adverse reactions...

- Companies & boards are too short-termist;
- Shareholder payouts increasing;
- Shareholder payouts deprive firms of resource for future investments.

[to think twice before responding to the call for tender]

EC Consultation on Sustainable Corporate Governance

...and that could result in possible pitfalls:

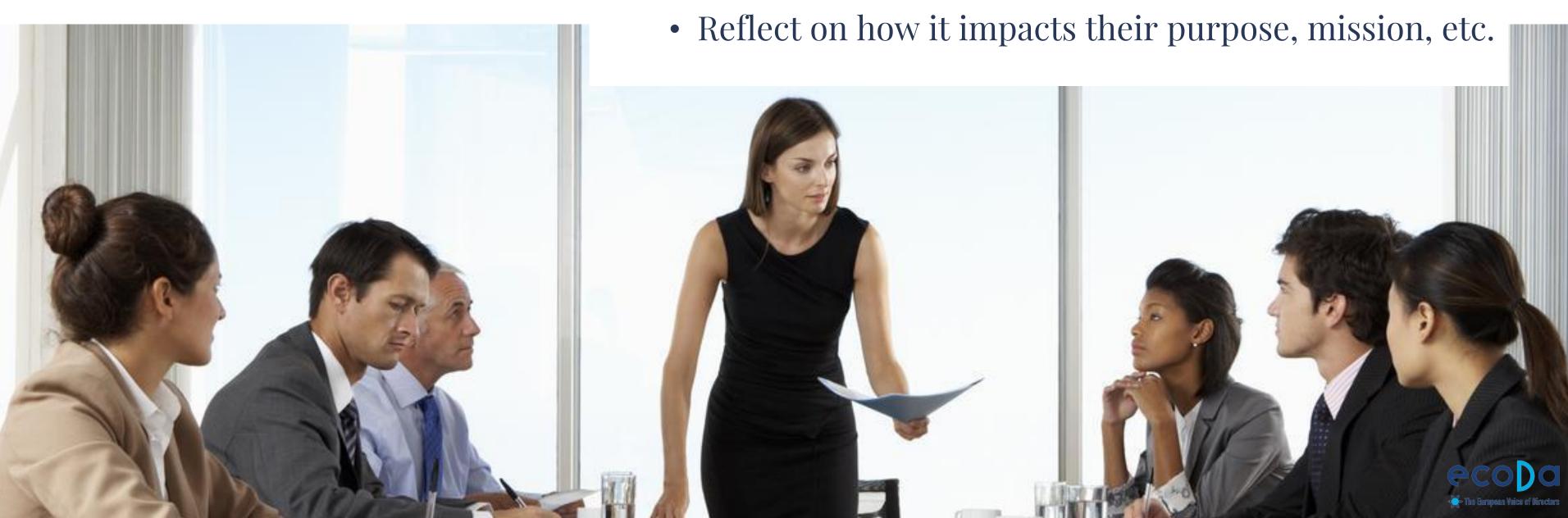
- Being accountable to everyone means being accountable to no one;
- "The interests of stakeholders" is not a clear homogeneous concept;
- Risk of endless lawsuits.





However, boards should..

- Work towards long-term sustainability;
- Get a mapping of their relevant stakeholders;
- Report on their decisions and on the chosen engagement methodology;



What implications for public affairs?

- From monitoring to anticipation;
- Understanding the spirit of the times (weak signals);
- Helping boards and companies make compliance a strategic exercise;
 - Importance of data.







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