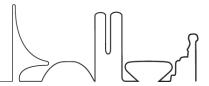
2014 Brazilian Elections - Public Affairs Council

September 2014





A society in transformation



- ✓ Voter, consumer, taxpayer, citizen
- Upward social mobility
- ✓ Full employment, but low productivity.
- ✓ New regions on the rise
- ✓ Demographic window opportunity lost
- ✓ Half of population with Internet access
- ✓ New generation of leaders
- ✓ Social expectations yet to be met
- ✓ Widespread and diffuse feeling for big changes
- ✓ Dissatisfaction with substandard public services
- ✓ Top down regulatory framework
- ✓ Political representation crisis
- ✓ Main concerns: health, security, employment, education, transportation and inflation





Key dates in the 2014 and 2015 political calendar:

2014 Second half		
10/04	Electoral campaign airtime ends (1st round)	
10/05	GENERAL ELECTIONS (1st round)	
10/06	Electoral campaign airtime begins, radio and TV(2nd round) where necessary	
10/26	GENERAL ELECTIONS (2 nd round)	
12/03	Third Quarter GDP announced	

2015 - First half		
01/01	Inauguration: President and Governors	
01/02	Congress and Legislatives reconvene	
02/01	President's Annual Message to Congress	
02/03	Congress and Superior Courts commencement	
02/27	2014 Fourth Quarter GDP announced	
04/15	Budgetary Guidelines Law (LDO): Submission deadline to Congress	





Macroeconomics

- ✓ Growth based on the commodities cycle, consumption and easy credit is over
- ✓ Interventionist policies have not worked well
- ✓ Very low private and public savings
- ✓ Low investments rate
- ✓ Very high tax burden
- ✓ Persistent inflation, above the 4.5% target
- ✓ Utility tariffs cap to contain inflation
- ✓ High interest rates
- ✓ Low GDP growth
- ✓ Fiscal imbalance
- ✓ Exchange rate imbalance
- ✓ Poor trade balance results
- ✓ Full employment may be at risk.
- ✓ Very high labor costs
- ✓ Feeling of well being tends to diminish.

Central Bank Weekly Focus Poll of Market Expectations

(Forecast made from Jan. through Aug. 2014 for Dec. 31, 2014)









Brazil macroecomic indicators

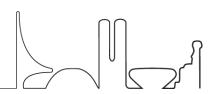
	2012	2013	2014	2015*
GDP (%)	0.9	2.0	0.8	1.2
Inflation (%)	5.9	5.9	6.5	6.5?
Exchange rate (BRL\$ / US\$)	2.0	2.36	2.40-2.50	2.60-2.70
Primary balance (GDP %)	2.38	1.9	1.0?	?
Nominal balance (GDP %)	- 2.47	-3.2	- 3.7	-4
Interest rate (%)	7.25	10.0	11.0	12.0
Trade balance (US\$ billion)	19.4	2.56	2.0	8.0
Current account (%)	-2.2	-3.0	-2.5	?
Net public debt (GDP %)	35.1	34.5	34.9	35
Unemployment (%)	5.3	4.8	5.7	6.5?

Sources: PATRI, BC, IBGE and IMF

Forecast based on PATRI and Focus Poll/BC

*The blank lines refer to policy decisions to be taken by the next Administration





Microeconomics

- ✓ Makeshifts for the short term problems
- ✓ Lack of sectorial policies
- ✓ Credit access too easy and risky
- ✓ Some sectors favored with lower taxes
- ✓ Public banks used to mitigate emergencies
- √ Most people don't feel effects yet









Public Affairs in Brazil: How do they affect the private sector?

- ✓ Brazil has a strong bureaucratic tradition
- ✓ The country is an over-regulated environment (110,000 norms a year)
- ✓ 22,000 bills are currently under exam in Congress
- ✓ Deregulation has always been difficult to achieve
- ✓ After the 2008 global crisis, it became even more difficult

Critical issues for business:

- ✓ Tax burden amounts to 36% of GDP
- ✓ Public sector amounts to 22% of GDP
- ✓ Government is player, buyer, and regulator
- ✓ Labor regulation is 76 years old
- ✓ Payroll taxes over 100% of direct labor costs
- ✓ Consumer rights expanded
- Environment permits

2014 General elections

✓ Population: 200 million (in 2013)

√ Voters: 145 million

✓ Mandatory Vote

- ✓ Political parties do not have clear platforms
- √ Voter picks persons, not electoral platforms
- √ 25,000 candidates for 1,617 offices
- ✓ Parties can form different alliances in the

federal and state levels







Sources: IBGE and TSE



2014 General Elections/ Executive branch



Dilma Rousseff (PT)



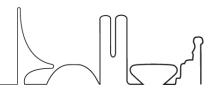
Marina Silva (PSB)



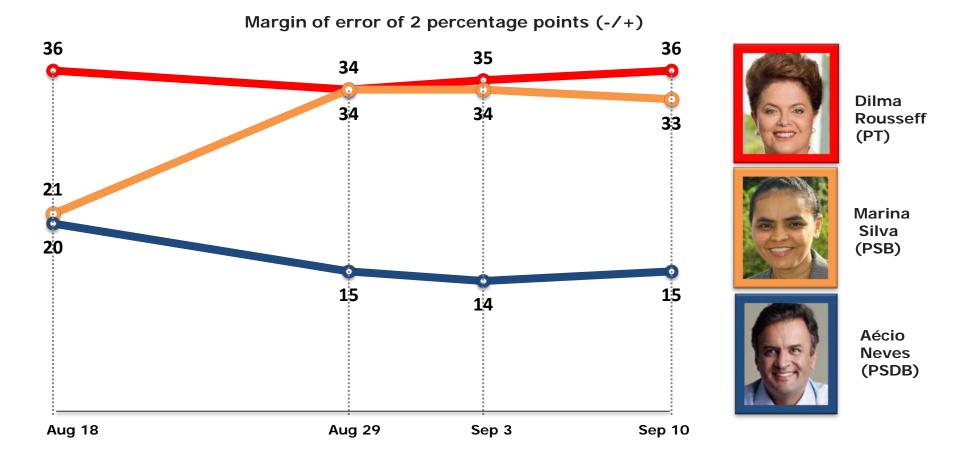
Aécio Neves (PSDB) Photos: Political Parties

- ✓ Scope: President, Vice-President, 27 Governors and Vice Governors
- ✓ In general, three major candidates for each job, but more than a dozen in total
- ✓ The presidential race is wide open, specially after Marina Silva's entrance
- ✓ A runoff is practically unavoidable now; Rousseff and Silva are neck to neck.
- ✓ Marina Silva is the dark horse; her platform is vague and under attack of opponents
- ✓ Aécio Neves is the business sector favorite candidate, but perceived as elitist by many
- √ 18 governors are running for reelection
- ✓ Most gubernatorial elections are also wide open





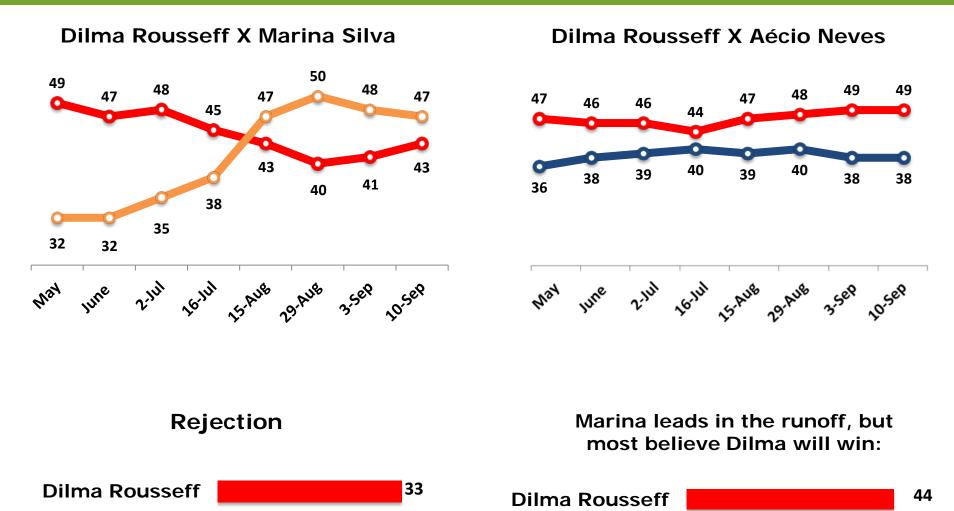
Who do you intend to vote for president?







Datafolha: Silva and Rousseff tied in runoff; Rousseff most rejected (%)



Marina Silva

Aécio Neves

7

33

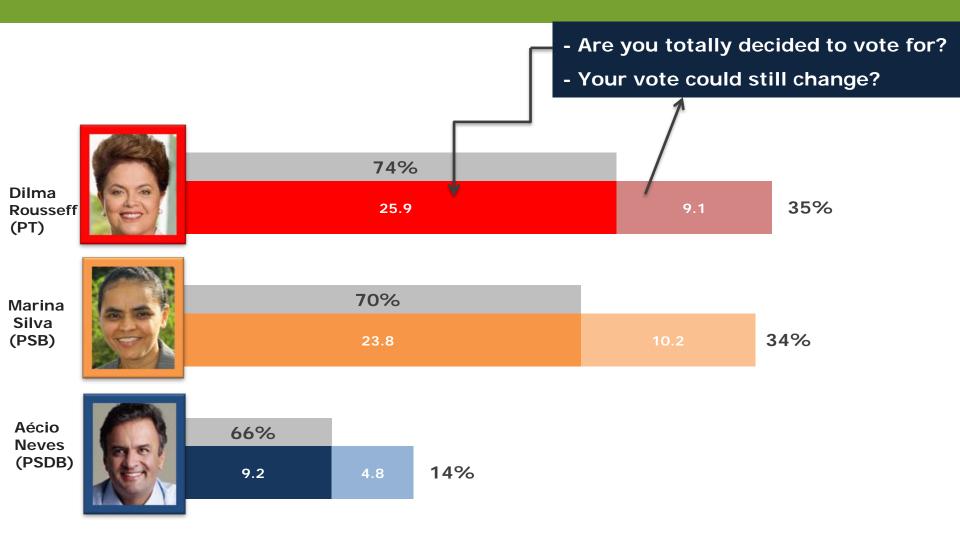
23

18

Aécio Neves

Marina Silva

Voters intention decisiveness (Datafolha %)





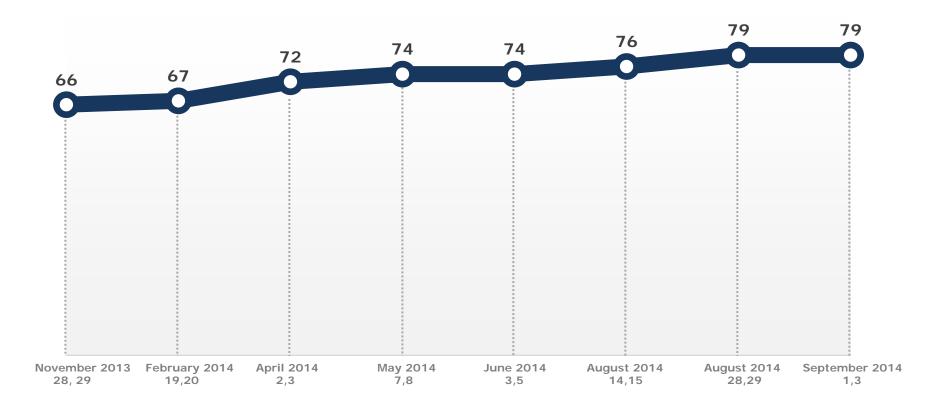




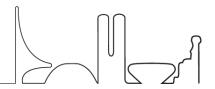
Ibope

Thinking of the next president, you would like him or her to:

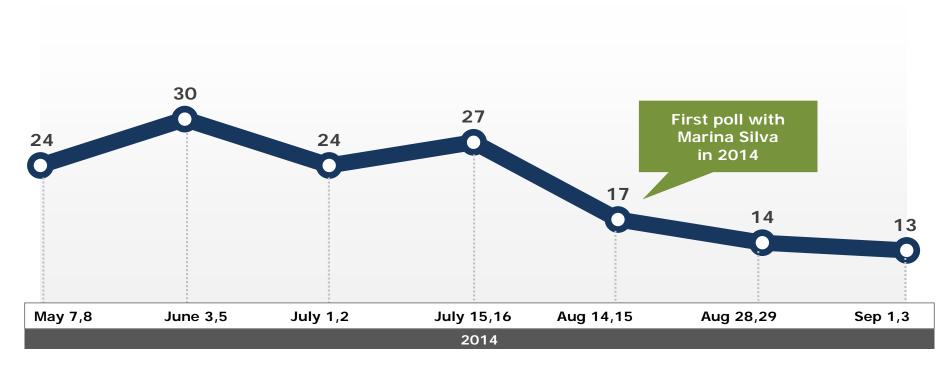
Sum of answers: Change the country's government completely / Keep a few programs, but change many things:







Blank, null and undecided votes (Datafolha, %)

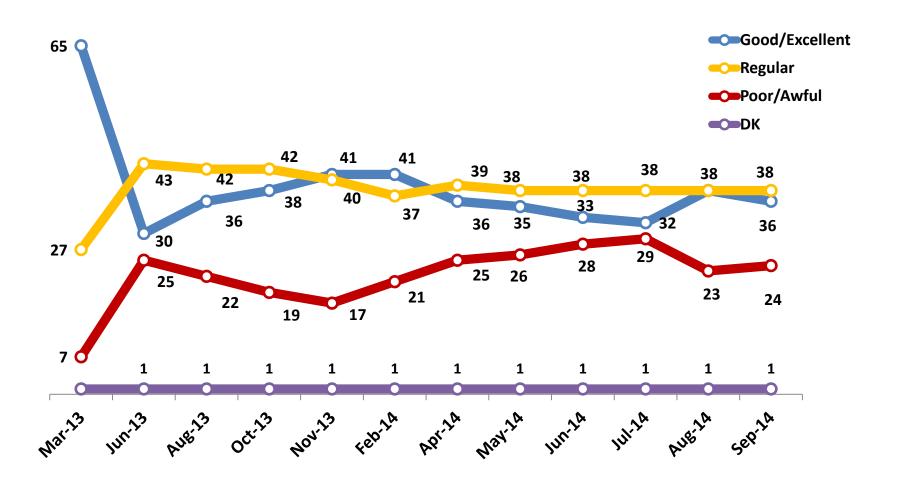


Blank, null and abstention in recent elections (%)					
	2002	2006	2010		
First vote	28	25	27		
Runoff	26	29	28		
			(Source: TSE)		

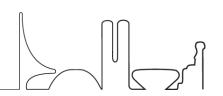




Presidential approval rate (Datafolha)







Datafolha: Most gubernatorial races are wide open (September 2014)

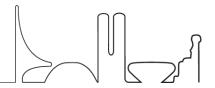
Only 11 state races likely to be decided in the first vote



The "Marina factor" has also impacted the state races, threatening 18 incumbents. Out of them, just two – Geraldo Alckmin (SP) and Beto Richa (PR) – will likely win in the first vote

Number of state races decided in the first vote			
11			
9			
14			
13			
17			
18			
11*			

(Sources: TSE, O Globo and FSP/ *forecast)





Legislative elections

Scope:

- ✓ 27 Senators
- √ 513 Representatives
- √ 1,049 State Legislators

Further insights:

- ✓ Party fragmentation will continue in Congress
- ✓ No elected President's party will hold majority in Congress
- ✓ Most incumbent

 Members of Congress

 at risk of losing their

 seats

Party	House (%) (24 parties)	Senate (%) (16 parties)	
PT	87 (16.9)	13 (16)	
PMDB	75 (14.6)	20 (24.7)	
PSDB	44 (8.6)	11 (13.6)	
PSD	42 (8.2)	1 (1.2)	
PP	39 (7.6)	5 (6.2)	
PR	32 (6.2)	4 (5)	
DEM	26 (5.1)	4 (5)	
PSB	24 (4.7)	4 (5)	
SDD	22 (4.3)	1 (1.2)	
PROS	20 (3.9)	1 (1.2)	
PDT	18 (3.5)	5 (6.2)	
PTB	18 (3.5)	6 (7.4)	
PSC	13 (2.5)	1 (1.2)	
PCdoB	15 (2.9)	2 (2.5)	
PV	9 (1.8)	1 (1.2)	
PPS	8 (1.6%)	-	
PRB	10 (1.9)	1 (1.2)	
Other	11 (2.1)	1 (1.2)	
TOTAL	513 (100%)	81 (100%)	

Government Independent

Opposition

The day after

- √ 3 certainties: democracy, inflation control and social inclusion will remain
- ✓ A heavy fiscal adjustment will be unavoidable.
- ✓ Utility tariffs will have to be raised; but how soon and how much?
- ✓ Minimum wage increases will not be as big as they have been
- √ None of the candidates seems to have great leadership qualities.
- ✓ No president's party will have a majority in Congress
- √ If Rousseff is reelected, Lula's influence is likely to increase much
- ✓ If Neves is elected, social movements are likely go to the streets to protest.
- ✓ If Marina Silva is elected...





What if Marina Silva is elected?



- ✓ Political support will be an issue: she will need support, maybe in the way I tamar Franco had
- ✓ Dilma Rousseff has been criticized for burning bridges; but Silva is not known for building them
- ✓ Silva will also need experienced technocrats to operate core areas: Finance Ministry, Central Bank and regulatory bodies; will they come from the market and/or PSDB?
- ✓ Silva will likely face the disenchantment of the Millenials who took to the streets in 2013 and will have voted for her; promises of a steady recovery are unlikely to be fulfilled soon



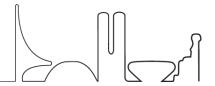


Further insights



- ✓ These elections are like no other a new political patchwork will emerge
- ✓ The popular negative perception on the fast economic degeneration and low governance (all levels of governments) is likely to grow during the campaign and following the elections





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