



Board Oversight

Cigna PAC is governed by the Cigna PAC Board of Directors, which oversees contributions made with PAC funds. Cigna PAC has also established a separate but related state PAC in New York, and it is referenced collectively in this report as the Cigna PAC. Cigna's PAC makes political contributions on behalf of Cigna's business interests pursuant to the approval process for PAC contributions approved by the Cigna PAC Board of Directors and in accordance with the Contributions Guidelines described below. Members of the Cigna PAC Board are as follows:

Cigna PAC Board of Directors

Matthew G. Manders, Chair	David D. Guilmette
Mark L. Boxer	Nicole S. Jones
Margaret M. FitzPatrick	John M. Murabito
Herbert A. Fritch	

Cigna PAC Contributions Guidelines and Process

Cigna PAC directs contributions largely to candidates based on a variety of criteria, including:

- Voting records on key issues of business concern;
- Committee assignments and leadership positions;
- Geographic concentration of Cigna employees in a district or state;
- Candidates' views on specific or emerging business issue(s); and
- Candidates' viability.

Contributions to state candidates are concentrated in key business states as determined by market share, health plan customer base, and business revenues. Contributions are made to campaigns or initiatives consistent with Cigna's mission.

Party affiliation does not determine support. Cigna PAC will support challengers over incumbents if incumbents regularly support legislation inconsistent with Cigna positions. Cigna PAC does not participate in presidential primary or general election contests, nor does it support opposing candidates for the same seat.

Proposed Cigna PAC contributions are reviewed in advance and approved by the PAC Board.

Set forth on the following pages are the political contributions made by the Cigna PAC in 2012.